



Resourcing the world

Excellence in Industrial Asset Management

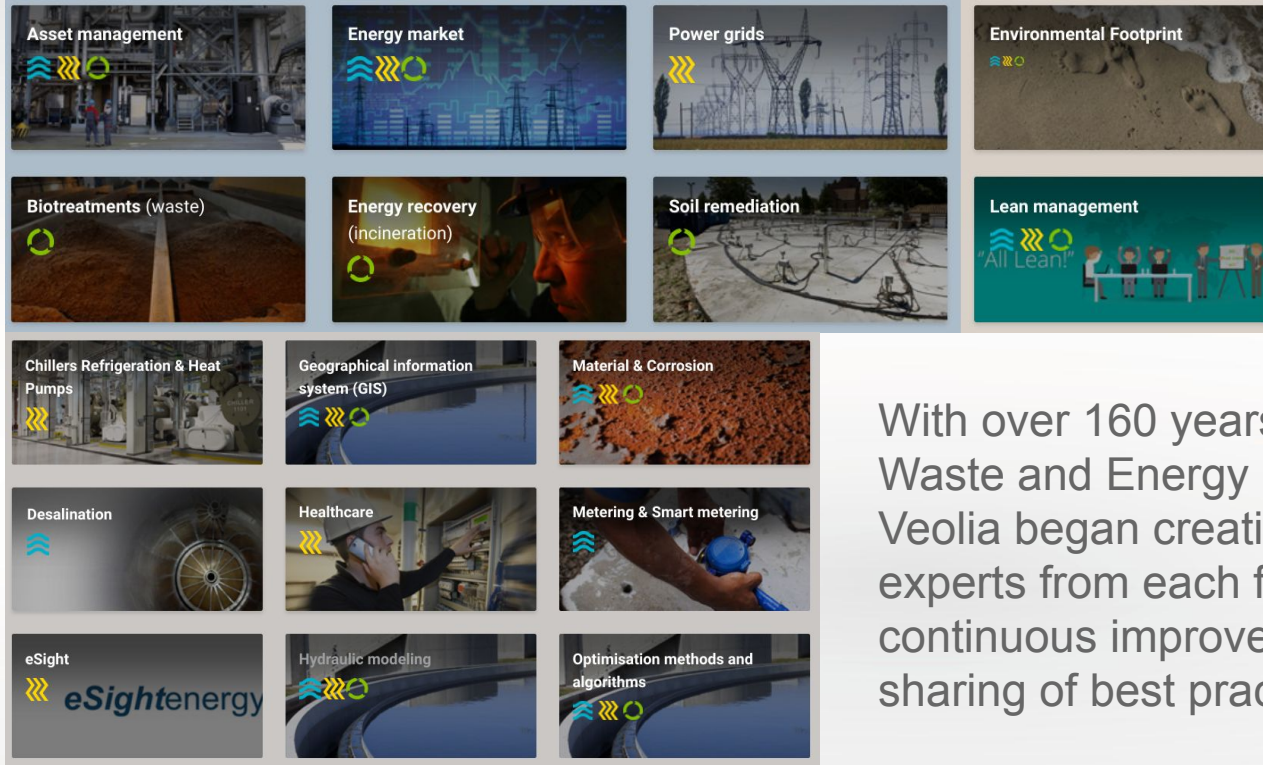
Veolia's Journey from Managing Assets to Asset Management

GLOBAL KNOWLEDGE – LOCAL DELIVERY

Changing Requirements – Our Customers

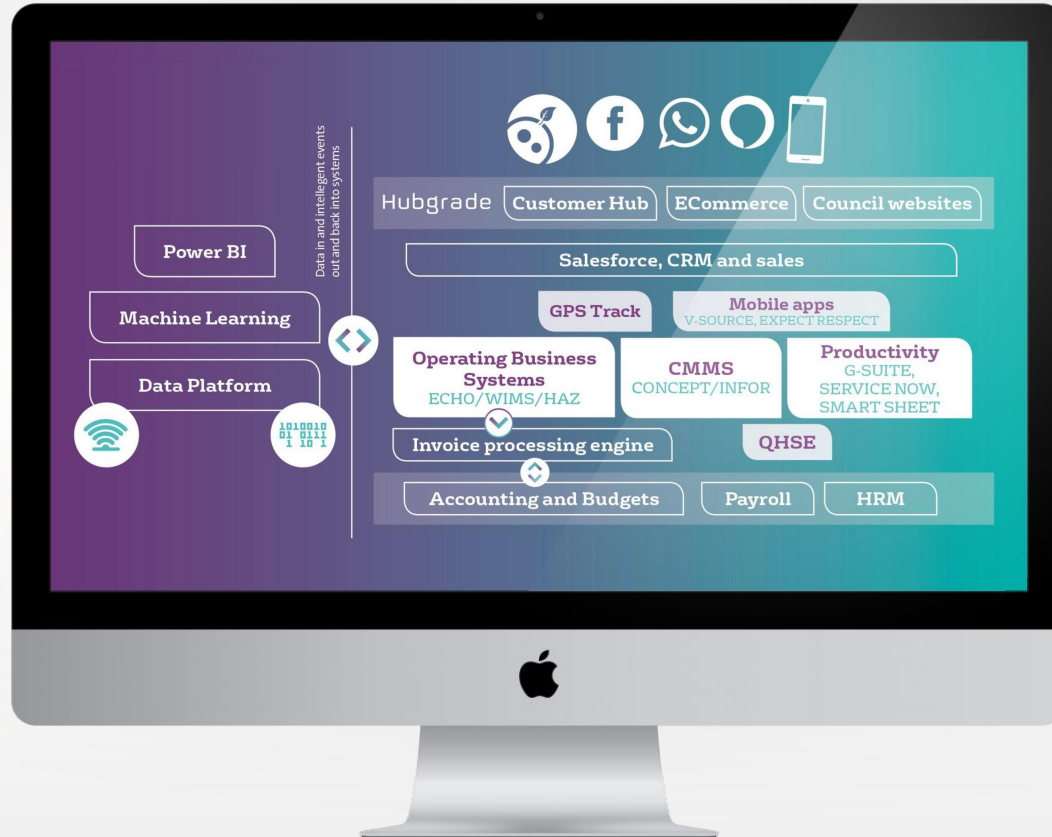


Creating Centres of Excellence – Our People



With over 160 years of experience in Water, Waste and Energy Management in 2014 Veolia began creating CoEs – drawing experts from each field to support continuous improvement activities and sharing of best practice.

Digital Strategy – New Environments



Cost to Asset – Structured Processes



Understanding the 'Total Cost of Ownership' is key to driving forwards improvements.

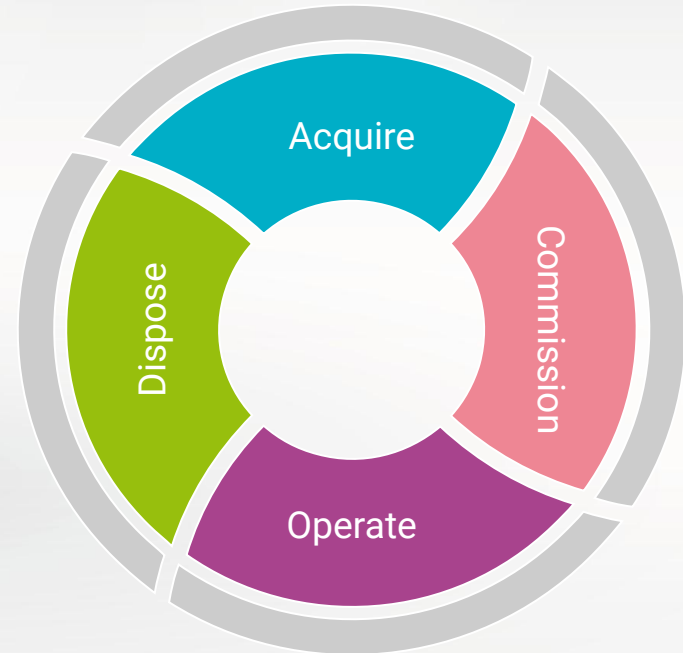
What is Cost to Asset?

- Initial and Midlife Capex & full Opex Costs
- Understanding Operational and Maintenance contributions

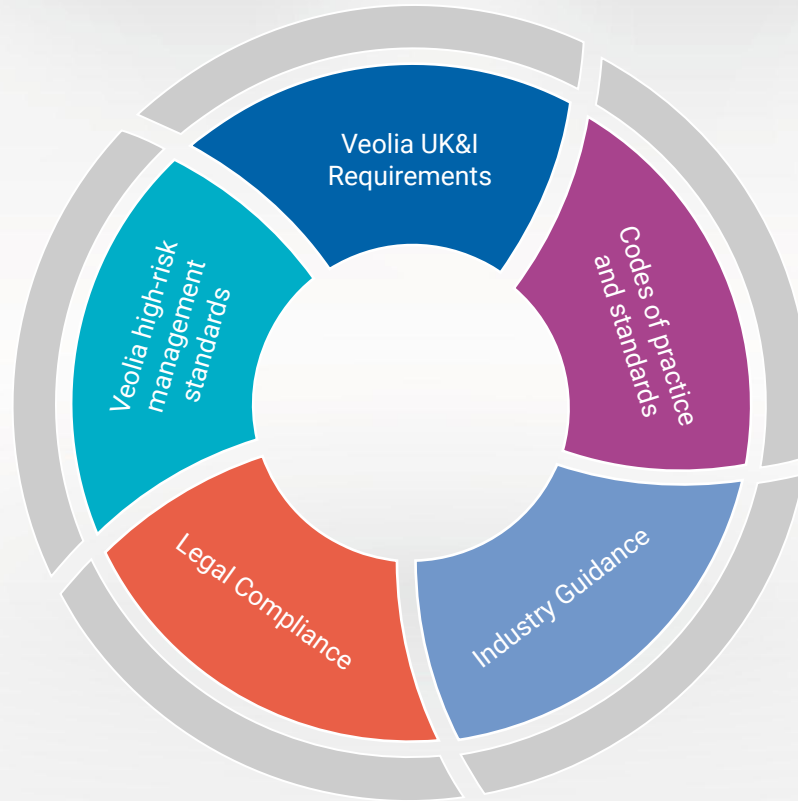
4 PILLARS: OF OPEX



Underpinned with a 15 year lifecycle plan



Operators Priorities and VMR – Standards



Bringing it all Together



OUR CUSTOMERS NEEDS

Industry 4.0
and beyond



Require:

OUR PEOPLE OUR ENVIRONMENTS OUR PROCESSES

To develop
alongside them



While

OUR STANDARDS

Ensure compliance
is maintained and
performance continues
to improve throughout
the assets lifecycle



GLOBAL KNOWLEDGE – LOCAL DELIVERY